A3 SHEET · CONCLUSION

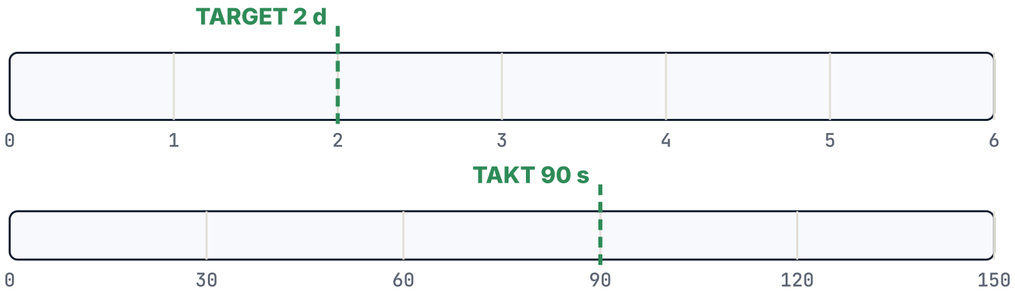
AREA	STARTED	CHECK	SHEET
OWNER	COACH	SIGNED	FOLLOWS

1 BACKGROUND

PROBLEM

TRIGGER

2 CURRENT STATE VS TARGET



VSM · TOOL 01

3 TARGET

BY	MEDIAN SHIP	LATE TO CUTOFF	PACK CYCLE	SAFETY
	2 days	0 Fridays	≤ 90 s	not a trade

4 ROOT CAUSE ANALYSIS

PARETO · TOOL 10

DOWNTIME CAUSE	MIN	%

5 WHYS · TOOL 09

FISHBONE · TOOL 08

5 COUNTERMEASURES

COUNTERMEASURE → CAUSE	OWNER	DUE	STATUS

6 PLAN · PDCA

P	D
C	A

7 FOLLOW-UP & DECISION

Check

DECISION RULE